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14  
15 UNITED STATES DISTRICT COURT  
16 NORTHERN DISTRICT OF CALIFORNIA  
17 SAN JOSE DIVISION

18 CISCO SYSTEMS, INC.,

19 Plaintiff,

20 v.

21 ARISTA NETWORKS, INC.,

22 Defendant.

Case No. 5:14-cv-05344-BLF (NC)

**DEFENDANT ARISTA NETWORKS,  
INC.'S MOTION TO STRIKE LATE  
CONTENTIONS OR ALTERNATIVELY  
TO CONTINUE CASE SCHEDULE**

Date: October 27, 2016  
Time: 9:00 a.m.  
Judge: Hon. Beth Labson Freeman  
Dept: Courtroom 3, 5th Floor

Date Filed: December 5, 2014

Trial Date: November 21, 2016

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1 Notice is hereby given to Plaintiff Cisco Systems, Inc. (“Cisco”) that Defendant Arista  
 2 Networks, Inc. (“Arista”) moves the Court to strike late-disclosed copyright infringement  
 3 contentions and lost profits allegations, each first revealed in the last days of discovery, or  
 4 alternatively to continue the case schedule by 120 days to reopen discovery and allow Arista to  
 5 investigate Cisco’s new contentions. This matter will be heard on October 27, 2016, at 9:00 a.m.,  
 6 in Courtroom 3, 5th Floor, 280 South 1st Street, San Jose, California. Arista files this matter  
 7 before the Hon. Beth L. Freeman because Arista moves for an evidentiary ruling, and because the  
 8 alternative relief sought by Arista affects the Court’s Scheduling Order. Given the time-sensitive  
 9 nature of this dispute, Arista agrees to waive oral argument to expedite its resolution.

# 10 I. INTRODUCTION

11 In this copyright infringement case concerning alleged infringement arising from  
 12 similarities in the “command-line interface” between Cisco’s operating system and Arista’s EOS  
 13 operating system, Cisco waited until 10:44 pm on the close of liability fact discovery to disclose  
 14 for the first time over 400 “similarities” of allegedly protected text that it claims supports its  
 15 copyright claim. Then, three days before the close of damages fact discovery, Cisco for the first  
 16 time disclosed 73 accounts that it contends it would have sold product to but for the alleged  
 17 infringement. Since mid-2015, Cisco has been obligated—by discovery and disclosure rules—to  
 18 disclose that information. And since *before this case was filed*, Cisco had that information in its  
 19 possession. The newly alleged “similarities” are plainly visible [REDACTED]  
 20 [REDACTED] or from other sources of Arista’s products that Cisco plainly used to prepare  
 21 for litigation. And the newly identified sales accounts all come from Cisco’s own [REDACTED]  
 22 [REDACTED]. Cisco has no excuse for sitting on this information through the entire discovery period,  
 23 only to disclose it at the close of discovery.

24 Cisco’s delay deprived Arista of a meaningful opportunity to plan and take discovery  
 25 about these new theories. In connection with Cisco’s earlier infringement allegations, Arista took  
 26 extensive discovery and deposition testimony to investigate Cisco’s claims of originality. Arista  
 27 cannot now take comparable discovery relating to Cisco’s new contentions. And even if  
 28 discovery were reopened for these new contentions, Arista could not possibly conduct it

adequately since rebuttal expert reports are due in four days and summary judgment motions are due in little over two weeks. Nor can Arista investigate the dozens of newly asserted accounts alleged by Cisco to support its lost sales claim. Arista's expert damages reports are due in just over three weeks. By waiting until discovery closed, Cisco prevented Arista from taking any fact discovery regarding these new contentions.

Arista seeks an order: (1) striking Cisco's supplemental copyright infringement contentions relating to "helpdesc," including but not limited to its May 27, 2016 supplemental response to Interrogatory 2, Exhibits G and H thereto, and any reference thereto in Cisco's expert reports (including but not limited to pages 41 and 116 of Cisco's Expert Report of Kevin Almeroth and Exhibit 6 thereto); and (2) striking Cisco's June 7 and 10, 2016 supplemental responses to Arista's Interrogatory 15, and any reference or reliance on those lost sales contentions in any damages-related expert reports or witness testimony. Alternatively, should the Court not strike these late-disclosed contentions, Arista seeks leave to conduct fact discovery over the next 120 days, with a corresponding continuance of expert discovery, summary judgment, and all other case deadlines, including trial.

## **II. STATEMENT OF FACTS**

### **A. Cisco's New "helpdesc" CLI Command Description Contentions**

#### **1. Cisco delayed in disclosing its "helpdesc" command description contentions until the last day of liability fact discovery.**

Cisco filed its copyright claim in December 2014, asserting that Arista infringed several versions of its network operating systems by using over five hundred multi-word command-line interface (CLI) commands, as well as hierarchies, modes, prompts, responses, and software documentation. Compl., ECF No. 1 ¶¶ 50–52, 54–56 & Exs. 1–2. Arista propounded Interrogatory 2 in April 2015, which asks Cisco to

[i]dentify with specificity every similarity that Cisco contends is a basis for its claim of copyright infringement, including the source material in Cisco's copyrighted work(s) that Cisco contends is the source of the similarity; the material in the allegedly infringing work(s) that Cisco contends reflects the similarity, and why Cisco contends that the source material is protected by copyright.

Santacana Decl., Ex. 1 at 4. Cisco responded in May and supplemented its response three times,

1 in August, September, and October 2015. *See id.*, Exs. 2–5. Cisco amended again on January 5,  
 2 2016, this time disclosing a new category of material that it claimed Arista unlawfully copied:  
 3 “interactive ‘help’ screens.” *Id.*, Ex. 6 at 18:2. Cisco identified one paragraph of “help” text that  
 4 it contended Arista copied. *Id.* at 18:5–10. Cisco’s response also pointed out that “In both  
 5 Cisco’s CLI and Arista’s CLI, users can type ‘?’ to generate context-sensitive help, including a  
 6 list of available commands and descriptions thereof.” *Id.* at 18:1–13. Cisco alleged that Arista  
 7 “copied numerous examples of Cisco’s original command expression descriptions (*e.g.*,  
 8 explaining that the ‘enable’ command will ‘Turn on privileged commands’).” *Id.* at 18:13–15.  
 9 Apart from this example, however, Cisco did not identify the “numerous examples” of help  
 10 descriptions it had in mind.

11 Cisco never disclosed any further contentions regarding help screens until May 27, 2016,  
 12 at 10:44 p.m., the last day of liability fact discovery, when it served another supplemental  
 13 response to Interrogatory 2. Santacana Decl., Ex. 7 at 15–22.<sup>1</sup> That response claimed that “[REDACTED]  
 14 [REDACTED]  
 15 [REDACTED]” *Id.* at 16:4–5. An exhibit to that response  
 16 accuses 443 helpdesc CLI command descriptions. *Id.*, Ex. 8. The descriptions are printed on the  
 17 screen when a user queries a particular CLI command. Among the accused phrases are mundane  
 18 and generic command descriptions such as “Copy from one file to another” and “Delete a file.”  
 19 *Id.* at 2, 3. Another two-hundred page exhibit lists Cisco and Arista source code files that  
 20 allegedly contain the text of the command descriptions. *Id.*, Ex. 9. A week later, on the deadline  
 21 for serving opening expert reports, Cisco served the Expert Report of Kevin Almeroth Regarding  
 22 Copying, which repeated Cisco’s close-of-discovery contentions and attached the exhibits served  
 23 with its supplemental response. *Id.*, Ex. 10 ¶¶ 100, 221; Ex. 11.

## 24 2. Cisco could have disclosed its new contentions much earlier.

25 Anyone with access to an Arista switch can enter the “?” command to produce the  
 26 helpdesc text that Cisco accused on the last day of discovery. Pech Decl. ¶ 3(i). [REDACTED]

27 <sup>1</sup> Cisco’s May 27 response is mis-numbered. The first Interrogatory in the response, which is  
 28 listed as number 1, is actually Arista’s Interrogatory 2. The interrogatory response acquires the  
 right numbering on page 7. The new content of the May 27 response is on pages 15–22.



Santacana Decl., Ex. 12 at 5–7.

*Id.*

And any of those switches could have generated the helpdesc output that Cisco now accuses of copyright infringement. Pech Decl. ¶¶ 3(i).

For Cisco, using Arista switches to conduct its pre-filing investigation was not merely a possibility, it was a reality. Cisco’s complaint in the International Trade Commission filed in December 2014, at the same time this case was filed, cites to numerous screenshots of Arista CLI “output,” which could only have been generated by using an Arista switch, *see, e.g.*, Santacana Decl., Exs. 13 at 2–3, 13, 23–24; 14 at 2–9, 11–14, 17–18, 21–26, 28–31, 34–35; Pech Decl ¶ 4, or by using Arista’s publicly available vEOS, a virtual version of its operating system that can be run on any computer. Pech Decl. ¶ 3(ii). Cisco’s ITC infringement charts also reproduce numerous excerpts from Arista source code files, which are only available to persons who access Arista’s software, either through EOS or vEOS. Santacana Decl., Ex. 13 at 4, 7, 10, 14, 17, 20, 30–31; Pech Decl. ¶¶ 3(ii)–(iii), 4. Indeed, Cisco produced over six hundred Arista source code files in the ITC litigation that were in its possession before it filed this case; those files include the helpdesc text strings that Cisco now claims were unlawfully copied. Santacana Decl. ¶ 10.

Finally, Arista made its source code available to Cisco pursuant to the Stipulated Protective Order in August 2015. Santacana Decl. ¶ 3. As of the January supplemental response, Cisco’s experts had already spent over eighty-eight hours reviewing Arista’s source code. *Id.*

**B. Cisco refused to identify specific customers to whom it had lost sales for over a year, then, in the last three days of discovery, disclosed specific customer accounts it had known about before the lawsuit.**

Arista served Interrogatory 15 in April 2015, asking Cisco to detail its lost profits:

If You seek to recover lost profits by way of any claim in this matter, identify with specificity all bases on which You seek such recovery, including but not limited to identifying any and all facts, witnesses, evidence, communications and documents that You believe support Your claim for such recovery.

Santacana Decl., Ex. 1. Cisco responded by, *inter alia*, incorporating its response to Interrogatory 1, which claims that “substantially all of Arista’s sales” were lost sales. *Id.*, Ex. 2 at 7:27. Cisco served a supplemental response in July 2015 claiming that Cisco was waiting for Arista to



1 produce more documents in order for it to identify specific lost sales. *Id.*, Ex. 22 at 8.

2 On multiple occasions Arista warned Cisco that if it were to contend that Cisco lost any  
3 specific lost sales, it must provide supporting facts in response to this interrogatory. Santacana  
4 Decl. ¶¶ 4–6 & Ex. 15 at 3 (12/11/15 letter reminding Cisco that Interrogatory 15 required Cisco  
5 to disclose “whether Cisco intends to rely on specific lost sales to prove its damages case, and if  
6 so, which ones.”). Each time, Cisco refused to comply with Arista’s requests, arguing instead  
7 that it would prove damages through the use of an expert. *Id.* ¶¶ 4–6.

8 Then, on June 7, 2016, three days before the close of damages fact discovery, Cisco  
9 supplemented its response to Interrogatory 15. *Id.*, Ex. 16 at 9. That response disclosed for the  
10 first time that Cisco intended to claim it lost sales in 73 specific accounts to Arista.<sup>2</sup> *Id.*, Ex. 17.

11 Cisco’s corporate witness on damages-related topics, deposed on June 7, testified that  
12 Cisco’s list of 73 accounts was prepared from Cisco’s internal files, including its Salesforce.com  
13 database. *Id.*, Ex. 18 at 9:1–13:3. Cisco’s Salesforce.com database is kept in the ordinary course  
14 of business at Cisco, and pre-existed even the filing of this lawsuit. In other words, Cisco’s lost  
15 sales contentions were available to it the day it filed suit over eighteen months ago.

### 16 **III. LEGAL STANDARDS**

17 Federal Rule of Civil Procedure 26(e) requires parties to supplement or correct discovery  
18 responses “in a timely manner if the party learns that in some material respect the disclosure or  
19 response is incomplete or incorrect, and if the additional or corrective information has not  
20 otherwise been made known to the other parties during the discovery process or in writing.” Fed.  
21 R. Civ. P. 26(e)(1)(A). If a party fails to comply with Rule 26(e), such as by failing to disclose  
22 information or identify a witness in a timely manner, “the party is not allowed to use that  
23 information or witness to supply evidence on a motion, at a hearing, or at a trial.” Fed. R. Civ. P.  
24 37(c)(1). In order to “provide[] a strong inducement for disclosure,” Rule 37’s exclusionary  
25 sanction is “self-executing,” or “automatic.” Fed. R. Civ. P. 37, Adv. Cttee. Notes (1993); *see*

26  
27 <sup>2</sup> Cisco supplemented Interrogatory 15 again three days later, on the last day of damages fact  
28 discovery. This time, Cisco narrowed its list to 50 accounts. *Id.*, Exs. 19, 20. According to  
Cisco’s counsel, the final list it served was generated using information from both Cisco’s files  
and documents produced by Arista in this case. *Id.* ¶ 6.

1 *also Yeti by Molly, Ltd. v. Deckers Outdoor Corp.*, 259 F.3d 1101, 1106 (9th Cir. 2001). The  
 2 sanction applies regardless of whether the violating party acted wilfully or in bad faith. *Id.*

3 The “harshness” of Rule 37(c) is mitigated by two exceptions—the sanction does not  
 4 apply if the party’s failure was either “substantially justified” or “harmless.” Once the moving  
 5 party establishes a discovery violation, the burden shifts to the violating party to prove that one of  
 6 the two exceptions applies. *See Yeti*, 259 F.3d at 1107; *Jones v. Travelers Cas. Ins. Co. of Am.*,  
 7 304 F.R.D. 677, 678–79 (N.D. Cal. 2015).

#### 8 **IV. ARGUMENT**

##### 9 **A. The Court should strike as untimely Cisco’s inexcusably late copyright** 10 **infringement contentions.**

##### 11 **1. Cisco’s supplemental copyright infringement contentions violate Rule** 12 **26(e) because they were not disclosed “in a timely manner.”**

13 The “basic purpose” of the discovery rules’ supplementation requirement is to “prevent[]  
 14 prejudice and surprise.” *Reed v. Iowa Marine & Repair Corp.*, 16 F.3d 82, 85 (5th Cir. 1994).  
 15 Rule 26(e) requires that parties supplement discovery responses “in a timely manner.” Fed. R.  
 16 Civ. P. 26(e)(1)(A); *see, e.g., Apple, Inc. v. Samsung Elecs. Co.*, No. 11-CV-01846-LHK, 2012  
 17 WL 3155574, at \*4 (N.D. Cal. Aug. 2, 2012) (holding supplementation of contention  
 18 interrogatory responses disclosing new invalidity, infringement, and lack of distinctiveness  
 19 theories shortly after discovery closed violated Rule 26(e)). Timeliness should be “gauged in  
 20 relation to the availability of the supplemental information, and not merely based on whether the  
 21 information was provided after the discovery deadline.” *Deutsche Bank Nat’l Trust Co. v. Seven*  
 22 *Hills Master Cmty. Ass’n*, No. 15cv-1373, 2016 WL 1639885, at \*2–3 (D. Nev. Apr. 25, 2016)  
 23 (finding Rule 26(e) violation where defendant produced documents on last day of discovery)  
 24 (internal quotation marks omitted). For that reason, courts routinely hold last-minute disclosures  
 25 just like Cisco’s violate Rule 26(e), even when made before the discovery period closes.

26 For example, in *Finjan, Inc. Proofpoint, Inc.*, No. 3:13-cv-05808-HSG (HRL), 2015 WL  
 27 9900617, at \*1 (N.D. Cal. Oct. 26, 2015), the defendants supplemented their initial disclosures  
 28 three days before the close of discovery to add two new witnesses with knowledge of prior art.  
 The fact that the disclosures were “served before the fact discovery cutoff—but only just,” was no

1 help to the defendants because they knew about one witness for over a year and the other for  
 2 several months prior to the close of discovery. *Id.* at \*2; *see also Vieste, LLC v. Hill Redwood*  
 3 *Dev.*, No. 09-cv-04024-JSW (DMR), 2011 WL 2181200, at \*2 (N.D. Cal. June 3, 2011) (finding  
 4 Rule 26(e) violation where defendants supplemented initial disclosures two weeks before close of  
 5 fact discovery to identify six new witnesses); *Specht v. Google Inc.*, 758 F. Supp. 2d 570, 578  
 6 (N.D. Ill. 2010), *aff'd*, 747 F.3d 929 (7th Cir. 2014) (plaintiffs violated Rule 26(e) by  
 7 supplementing interrogatory response on last day of discovery to disclose two instances of use of  
 8 asserted trademark in public, which was relevant to abandonment).

9 Cisco's disclosure of new copyright infringement contentions on the last day of discovery  
 10 doesn't come close to "timely." Just as it investigated Arista's CLI commands, modes, prompts,  
 11 and responses before filing this case, Cisco could have investigated Arista's helpdesc command  
 12 descriptions, whether by using [REDACTED] *see Santacana*  
 13 *Decl.*, Ex. 12, by using the Arista source code it had, or by using Arista's publicly available  
 14 virtual installation of EOS, *see Pech Decl.* ¶ 3(ii).

15 **2. Cisco's belated disclosure of its new copyright infringement**  
 16 **contentions was inexcusable and prejudicial.**

17 Because Cisco has clearly violated Rule 26(e), the burden shifts to Cisco to demonstrate  
 18 that its violation was either substantially justified or harmless. *See Yeti*, 259 F.3d at 1107. It  
 19 cannot. Cisco admitted during the meet and confer process that it "had not conducted an in-depth  
 20 analysis until [it] got access to Arista switches" from Arista through this litigation in mid-May.  
 21 Santacana Decl. ¶ 9. But plainly it was possible for Cisco to investigate its claims long before  
 22 Arista produced samples of Arista switches. Cisco could have accessed it by way of the publicly  
 23 available vEOS software or by using [REDACTED]—the same ones it  
 24 analyzed to prepare its December 2014 ITC complaint against Arista. *See Santacana Decl.*, Exs.  
 25 13 at 2–3, 13, 23–24; 14 at 2–9, 11–14, 17–18, 21–26, 28–31, 34–35; *id.*, Ex. 13 at 4, 7, 10, 14,  
 26 17, 20, 30–31 (screenshots of Arista EOS source code files). At the latest, Cisco should have  
 27 disclosed its complete helpdesc contentions in its January 2016 supplemental response. That  
 28 response demonstrated that Cisco had in fact analyzed Arista's helpdesc command descriptions.  
 And by January 2016, and indeed earlier, Cisco already had access to *all* of the source code files

1 that Cisco now cites as support for its contentions. Santacana Decl. ¶¶ 3–6; Exs. 8, 9.

2 Cisco’s last-day disclosure deprived Arista of any “meaningful opportunity to take  
3 discovery regarding” the new contentions, the ability to “plan its discovery, including depositions,  
4 based on the disclosures,” and to “make educated choices about how best to use [its] discovery  
5 resources.” *Vieste*, 2011 WL 2181200, at \*3 (finding prejudice from disclosure of new witnesses  
6 on last day of fact discovery). As to all of the infringement allegations that Cisco disclosed  
7 earlier in the case, Judge Grewal ordered Cisco to identify the author or originator of claimed  
8 protected expression, as well as other bibliographic information. *See* ECF No. 83. This is an  
9 essential first step for testing the originality of the expression, as well as exploring questions  
10 surrounding equitable estoppel, fair use, and copyright misuse.<sup>3</sup> By holding onto these new  
11 contentions until the close of discovery, Cisco deprived Arista of the ability to take any discovery  
12 whatsoever regarding the new claimed similarities, including the discovery the Court compelled  
13 for the other alleged similarities.

14 Cisco has claimed that Arista can defend itself against these new allegations through  
15 expert discovery. Santacana Decl. ¶ 9. Courts have rejected that argument, too. In *Jones v.*  
16 *Travelers Cas. Ins. Co. of Am.*, 304 F.R.D. 677, 681 (N.D. Cal. 2015), for example, the  
17 defendants produced relevant spreadsheets three weeks after fact discovery closed and fifteen  
18 days before opening expert reports were due. The late disclosure “prevented Plaintiffs from  
19 conducting further fact discovery regarding Defendant’s newly-advanced justification,” and so, in  
20 turn, “deprived Plaintiffs of the chance to incorporate whatever additional facts Plaintiffs may  
21 have learned about the data in [the spreadsheets] in Plaintiffs’ opening expert reports, which were  
22 served [fifteen days later] . . . or rebuttal expert reports and dispositive motions.” *Id.* at 681–82;  
23 *see also Apple, Inc. v. Samsung Elecs. Co.*, 2012 WL 3155574, at \*5 (same). Expert discovery is  
24 no cure to the prejudice caused by Cisco’s late disclosure.<sup>4</sup>

25 <sup>3</sup> For example, Cisco identified over 160 “authors” of CLI commands asserted by Cisco. Arista  
26 took the deposition of a number of those CLI “authors,” as well as hours of Rule 30(b)(6)  
27 testimony on the origin and use of CLI commands, modes, prompts, and hierarchies, and the  
third-party depositions of CLI vendors Dell, Juniper, and HP. Santacana Decl. ¶ 7

28 <sup>4</sup> Arista also propounded an interrogatory asking Cisco to match each asserted CLI command,  
mode, prompt, hierarchy, and response to its copyright registrations—a prerequisite to suit for  
copyright infringement. Santacana Decl., Ex. 21. Arista’s document requests likewise have

**B. The Court should strike as untimely Cisco's inexcusably late claim for specific lost sales.**

**1. Cisco's supplemental lost profits claim violates Rule 26(e) because it was not disclosed "in a timely manner."**

Cisco's last-minute disclosure of accounts for which it now claims it would have made sales but for the alleged infringement is also untimely. Over a year ago, Arista asked Cisco to explain its bases for any damages claim.<sup>5</sup> Santacana Decl., Ex. 1 (Interrogatory 15). Cisco refused to identify any specific lost sales, nor did it provide the documents on which it now bases its account-specific lost sales, claiming instead that it would stand on expert evidence alone to prove damages. Santacana Decl. ¶¶ 4–6.

Cisco's June 7 about-face is completely inexcusable. Cisco could have provided the same list of 73 accounts when it made its first initial disclosure, since the information was gleaned solely by looking at Cisco's files, including its Salesforce.com database. Santacana Decl., Ex. 18 at 9:1–13:3. Waiting until the last three days of discovery to disclose the factual basis for a particular category of damages when that information was available to the plaintiff from the beginning of the case is exactly what Rule 26(e) seeks to avoid. *See, e.g., Calvert v. Ellis*, No. 2:13-CV-00464-APG, 2015 WL 631284, at \*2 (D. Nev. Feb. 12, 2015) (plaintiff violated Rule 26(e) by disclosing intention to seek future medical expenses as damages three months before close of discovery); *Ritchie Risk-Linked Strategies Trading (Ireland), Ltd. v. Coventry First LLC*, 280 F.R.D. 147 (S.D.N.Y. 2012) (plaintiffs violated Rule 26(e) by disclosing bankruptcy-related fees and costs as claimed damages after close of discovery).

**2. Cisco's belated disclosure of its lost sales theories was inexcusable and prejudicial.**

Cisco cannot carry its burden to prove that its Rule 26(e) violation was either substantially justified or harmless. *See Yeti*, 259 F.3d at 1107. During the meet and confer process, Cisco offered only one explanation for its delay: that Arista did not produce its financial data until near

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asked for documents related to the asserted elements; indeed, Arista designed the search terms that Cisco used to search its own custodial files with Cisco's then-disclosed infringement contentions in mind. *Id.* ¶ 8. But because Cisco belatedly disclosed its helpdesc allegations, Arista has not been able to seek comparable discovery into those contentions.

<sup>5</sup> Moreover, Cisco was required by Rule 26(a)(1)(A)(iii) to disclose a computation of damages and documents "on which each computation is based."

1 the end of damages discovery. Santacana Decl. ¶ 9. Cisco's position misses the point. Cisco's  
 2 June 7 discovery response confirms that Cisco can (and did) develop its lost sales damages theory  
 3 based upon *Cisco's own data*. Cisco did not rely on confidential Arista sales information to  
 4 compile its list of accounts. Santacana Decl., Ex. 18 at 9:1–13:3. The fact that Cisco may narrow  
 5 or refine its damages theory in response to Arista's own records does not absolve Cisco for  
 6 withholding (or failing to investigate) its own lost sales theories for the entire discovery period.

7 Cisco's failure to disclose its intention to prove damages through specific lost accounts  
 8 rather than aggregated sales data and expert testimony is highly prejudicial. As with its late  
 9 disclosure of copyright infringement contentions, Cisco's lost profits disclosure deprived Arista  
 10 of a "meaningful opportunity to . . . make educated choices about how best to use [its] discovery  
 11 resources." *Vieste*, 2011 WL 2181200, at \*3. Arista "undoubtedly would have pressed for  
 12 additional documents and asked additional deposition questions of fact witnesses, had this  
 13 disclosure been made prior to the depositions." *Ritchie*, 280 F.R.D. at 160; *see also Jones*, 304  
 14 F.R.D. at 681; *Apple, Inc. v. Samsung Elecs. Co.*, 2012 WL 3155574, at \*5 (same).

15 Had Cisco disclosed this information at the beginning of the case, when it was obligated  
 16 to do so, Arista could have formulated a plan to exploring the details of specific reasons each  
 17 customer bought, or did not, buy Cisco, including additional third-party discovery. Instead,  
 18 Arista was left to guess whether any particular customer relationship or transaction would be  
 19 relevant to Cisco's damages theories. Moreover, even after the list was provided, Cisco's own  
 20 30(b)(6) witness admitted to having no specific information about the reasoning behind any lost  
 21 sale to any particular customer, thus demonstrating that, to challenge Cisco's damages theory,  
 22 Arista would have needed additional more targeted discovery. Santacana Decl., Ex. 18 at 14–20.  
 23 To allow Cisco to spring new damages contentions at the close of discovery is to sanction the  
 24 worst of discovery gamesmanship, to the severe prejudice of Arista.

## 25 **V. CONCLUSION**

26 For the foregoing reasons, Arista requests that the Court strike the supplemental copyright  
 27 infringement contentions and the supplemental lost profits claims pursuant to the "self-executing"  
 28 exclusionary sanction of Rule 37(c)(1).



1 Dated: June 13, 2016

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